

COLLEGE OF WILLIAM AND MARY**FY 2005-06 OPERATING BUDGET
FOR EDUCATIONAL AND GENERAL PROGRAMS**

Educational and General Programs constitute those activities that support the delivery of academic services to the College's students and the Commonwealth. These activities include instruction, state supported research and public service, academic support including library operations and information technology, student services, institutional or administrative support, and plant operations as they relate to academic facilities.

The fiscal year 2005-06 operating budget for Educational and General Programs is recommended consistent with final action taken by the 2005 General Assembly and concurrence by the Governor on the Commonwealth's operating and capital budgets, as amended. The budget as proposed allocates incremental resources to meet the College's most critical needs as identified in its Five Year Strategic Investment Plan. In this regard, the Commonwealth of Virginia's estimated appropriation for the College of William and Mary provides approximately \$42.2 million in general funds, an increase of 5.7% from fiscal year 2004-05 funding. Even with this increase, state support remains approximately 11.5% below pre-reduction FY 2001-02 levels.

Four factors contribute to the estimated increase. The College anticipates appropriation of \$417,000 to fund the State's share of the cost of annualizing the 3% salary increase for faculty and classified staff implemented November 25, 2004. In addition, the College anticipates appropriation of \$781,000 to fund the State's share of the cost of implementing salary increases of 4.8%, 4% and 4.4% (on average) for faculty, administrative and professional faculty, and classified staff respectively as well as appropriation of \$313,000 in State funds to partially fund the increasing cost of health insurance premiums. The College also anticipates funding of \$760,000 to address the documented shortfall in base operating support. Of total state appropriated resources, state general fund support for the College represents approximately 37.7% of available funding for Educational and General programs.

Estimated nongeneral funds, principally tuition revenue, available for expenditure total \$69.7 million, an increase of 6.0% above current year levels. The increase in nongeneral funds allows funding of the College's share of the cost of annualizing the 3.00% State appropriated salary increase for faculty and classified staff implemented November 25, 2004, as well as the additional salary increases approved by the Board of Visitors raising salary increases on average to 6% for teaching and research faculty and 5% for administrative and professional faculty and classified staff. Additional nongeneral funds are also required to match the increased costs of health insurance and other fringe benefits. In addition, the proposed budget uses tuition revenue to fund a 5% increase in funds allocated for the purchase of library materials, staff positions in Swem Library, Student Affairs, and procurement, expanded support for international studies, and additional base funding for buildings and grounds maintenance.

COLLEGE OF WILLIAM AND MARY

**FY 2005-06 OPERATING BUDGET
FOR EDUCATIONAL AND GENERAL PROGRAMS (con't)**

To generate this revenue, tuition for in-state and out-of-state undergraduate students increases \$400 and \$970 respectively. Graduate and professional school tuition increases, for both in-state students and out-of-state students range from \$400 to \$2,146, as well.

The attached expenditure plan provides the estimated allocation of these funds by College function while maintaining a balanced financial position. Within these broad categories, proposed expenditures reflect available revenue and the need for the College to maintain a balanced budget. Therefore, incremental funding actions are limited to funding salary increases for faculty, as well as administrative, professional, and classified staff, increased costs of health insurance, critical staffing needs, and allocating funds for basic operations.

After review, the Committee on Financial Affairs of the Board of Visitors of the College of William and Mary recommends the adoption of the 2005-06 Educational and General Programs Operating Budget as proposed by the administration.

THEREFORE, BE IT RESOLVED, That the Board of Visitors of the College of William and Mary in Virginia approves the 2005-06 Educational and General Programs Operating Budget of the College as displayed in the attached schedules.

COLLEGE OF WILLIAM AND MARY**2005-06 OPERATING BUDGET
FOR EDUCATIONAL AND GENERAL PROGRAMS (con't)**

	<u>Board Approved FY 2004-2005</u>	<u>Estimated FY 2004-2005</u>	<u>Proposed FY 2005-2006</u>
<u>REVENUE</u>			
General Fund	\$ 37,639,373	\$ 39,970,295	\$ 42,242,308
Nongeneral Fund	<u>65,729,774</u>	<u>65,764,374</u>	<u>69,686,404</u>
Total Revenue	\$103,369,147	\$105,734,669	\$111,928,712
<u>EXPENDITURES</u>			
Instruction	\$ 60,016,869	\$ 60,537,976	\$ 63,821,879
Research	1,247,577	1,613,701	1,626,826
Public Service	8,298	8,298	8,298
Academic Support	19,020,594	19,217,154	19,797,558
Student Services	4,493,619	4,568,915	4,957,242
Institutional Support	10,430,200	11,253,732	12,031,190
Plant Operations	<u>8,151,990</u>	<u>8,534,893</u>	<u>9,685,719</u>
Total Expenditures	\$103,369,147	\$105,734,669	\$111,928,712

The College of William and Mary
Education and General
Operating Budget Summary

	2002-2003 Actual	2002-2003 Actual	April 2004 Board Approved 2004-2005 Budget	Estimated 2004-2005 Budget	Projected 2005-2006 Budget	Variance from Estimated FY 2005 To FY 2006
REVENUE:						
General Funds	\$40,554,054	\$36,736,812	\$37,639,373	\$39,970,295	\$42,242,308	\$2,272,013
Nongeneral Funds	<u>55,397,261</u>	<u>63,842,543</u>	<u>65,729,774</u>	<u>65,764,374</u>	<u>69,686,404</u>	<u>3,922,030</u>
Total Revenue	\$95,951,315	\$100,579,355	\$103,369,147	\$105,734,669	\$111,928,712	\$6,194,043
EXPENDITURES:						
Instruction	\$56,453,816	\$58,395,700	\$60,016,869	\$60,537,976	\$63,821,879	\$3,283,903
Research	1,295,358	1,454,765	1,247,577	1,613,701	1,626,826	13,125
Public Service	6,184	8,351	8,298	8,298	8,298	0
Academic Support	17,656,206	18,506,192	19,020,594	19,217,154	19,797,558	580,404
Student Services	4,133,324	4,358,590	4,493,619	4,568,915	4,957,242	388,327
Institutional Support	9,207,501	9,843,158	10,430,200	11,253,732	12,031,190	777,458
Plant Operations	<u>7,188,330</u>	<u>7,948,910</u>	<u>8,151,990</u>	<u>8,534,893</u>	<u>9,685,719</u>	<u>1,150,826</u>
Total Expenditures	\$95,940,719	\$100,515,666	\$103,369,147	\$105,734,669	\$111,928,712	\$6,194,043

The College of William and Mary
Education and General
Operating Budget Summary

	2002-2003 <u>Actual</u>	2003-2004 <u>Actual</u>	April 2004 Board Approved 2004-2005 <u>Budget</u>	Estimated 2004-2005 <u>Budget</u>	Projected 2005-2006 <u>Budget</u>	Variance from Estimated FY 2005 To FY 2006 <u></u>
<u>REVENUE</u>						
General Funds	\$40,554,054	\$36,736,812	\$36,632,037	\$39,970,295	\$42,242,308	\$2,272,013
Nongeneral Funds	55,397,261	63,842,543	61,305,565	65,764,374	69,686,404	3,922,030
TOTAL REVENUE	\$95,951,315	\$100,579,355	\$97,937,602	\$105,734,669	\$111,928,712	\$6,194,043
<u>EXPENDITURES</u>						
<u>Instruction</u>						
Personal Services:	\$51,790,172	\$52,781,280	\$55,914,928	\$56,326,555	\$59,861,030	\$3,534,475
Contractual Services:	2,512,928	3,132,759	\$2,152,078	\$2,261,558	\$2,261,558	0
Supplies and Materials:	559,567	679,729	489,806	489,806	489,806	0
Transfer Payments:	262,763	329,848	141,728	141,728	141,728	0
Continuous Charges:	380,096	357,033	391,231	391,231	391,231	0
Property & Improvements:	83,138	35,712	0	0	0	0
Equipment:	865,152	1,079,339	927,098	927,098	676,526	-250,572
TOTAL	\$56,453,816	\$58,395,700	\$60,016,869	\$60,537,976	\$63,821,879	\$3,283,903
<u>Research</u>						
Personal Services:	\$946,815	\$993,651	\$944,292	\$985,616	\$998,741	\$13,125

	2002-2003 <u>Actual</u>	2003-2004 <u>Actual</u>	April 2004 Board Approved 2004-2005 <u>Budget</u>	Estimated 2004-2005 <u>Budget</u>	Projected 2005-2006 <u>Budget</u>	Variance from Estimated FY 2005 <u>To FY 2006</u>
Contractual Services:	52,854	46,609	59,060	59,060	59,060	0
Supplies and Materials:	3,630	6,048	52	162,452	162,452	0
Transfer Payments:	291,757	275,423	243,873	243,873	243,873	0
Continuous Charges:	302	0	300	300	300	0
Property & Improvements:	0	0	0	0	0	0
Equipment:	0	133,034	0	162,400	162,400	0
TOTAL	\$1,295,358	\$1,454,765	\$1,247,577	\$1,613,701	\$1,626,826	\$13,125
<u>Public Service</u>						
Personal Services:	\$1,212	\$3,000	\$2,760	\$2,760	\$2,760	\$0
Contractual Services:	4,131	3,745	5,061	5,061	5,061	0
Supplies and Materials:	766	1,226	477	477	477	0
Continuous Charges:	75	380	0	0	0	0
Equipment:	0	0	0	0	0	0
TOTAL	\$6,184	\$8,351	\$8,298	\$8,298	\$8,298	\$0
<u>Academic Support</u>						
LIBRARIES:						
Personal Services:	\$4,074,627	\$4,036,310	\$4,390,210	\$4,416,329	\$4,612,808	\$196,479
Contractual Services:	371,216	390,669	193,399	193,399	193,399	0

	2002-2003 <u>Actual</u>	2003-2004 <u>Actual</u>	April 2004 Board Approved 2004-2005 <u>Budget</u>	Estimated 2004-2005 <u>Budget</u>	Projected 2005-2006 <u>Budget</u>	Variance from Estimated FY 2005 <u>To FY 2006</u>
Supplies and Materials:	61,208	48,290	38,658	38,658	38,658	0
Transfer Payments:	0	47,448	0	0	0	0
Continuous Charges:	100,378	6,338	93,422	93,422	93,422	0
Equipment:	3,256,052	3,534,329	3,616,748	3,616,748	3,743,898	127,150
TOTAL	\$7,863,481	\$8,063,384	\$8,332,437	\$8,358,556	\$8,682,185	\$323,629
OTHER ACAD.SUPPORT:						
Personal Services:	\$6,946,901	\$7,051,683	\$7,343,343	\$7,513,784	\$7,937,607	\$423,823
Contractual Services:	1,244,342	1,427,867	1,262,473	1,262,473	1,262,473	0
Supplies and Materials:	123,562	140,418	92,001	92,001	92,001	0
Transfer Payments:	22,379	46,788	22,207	22,207	22,207	0
Continuous Charges:	318,288	236,286	395,761	395,761	395,761	0
Property & Improvements:	39,232	10,012	0	0	0	0
Equipment:	376,520	653,935	633,312	633,312	466,264	-167,048
Obligations:	721,501	875,819	939,060	939,060	939,060	0
TOTAL	\$9,792,725	\$10,442,808	\$10,688,157	\$10,858,598	\$11,115,373	\$256,775
TOTAL ACADEMIC SUPPORT	\$17,656,206	\$18,506,192	\$19,020,594	\$19,217,154	\$19,797,558	\$580,404

	2002-2003 <u>Actual</u>	2003-2004 <u>Actual</u>	April 2004 Board Approved 2004-2005 <u>Budget</u>	Estimated 2004-2005 <u>Budget</u>	Projected 2005-2006 <u>Budget</u>	Variance from Estimated FY 2005 <u>To FY 2006</u>
<u>Student Services</u>						
Personal Services:	\$3,208,808	\$3,316,596	\$3,569,850	\$3,645,146	\$4,026,773	\$381,627
Contractual Services:	747,770	814,155	833,176	833,176	839,876	6,700
Supplies and Materials:	88,315	120,715	38,668	38,668	38,668	0
Transfer Payments:	53,788	54,960	20325	20325	20325	0
Continuous Charges:	7,502	12,220	3,750	3,750	3,750	0
Property & Improvements:	26	1,308	0	0	0	0
Equipment:	27,115	38,636	27,850	27,850	27,850	0
TOTAL	\$4,133,324	\$4,358,590	\$4,493,619	\$4,568,915	\$4,957,242	\$388,327
<u>Institutional Support</u>						
Personal Services:	\$6,997,191	\$7,426,883	\$7,810,645	\$8,244,177	\$9,021,635	\$777,458
Contractual Services:	1,085,092	1,092,017	1,463,140	1,853,140	1,853,140	0
Supplies and Materials:	178,738	188,147	168,216	168,216	168,216	0
Transfer Payments:	97,888	46,522	69,454	69,454	69,454	0
Continuous Charges:	445,215	574,929	473,184	473,184	473,184	0
Property & Improvements:	14,677	1,637	0	0	0	0
Equipment:	135,204	205,308	115,621	115,621	115,621	0

	2002-2003 <u>Actual</u>	2003-2004 <u>Actual</u>	April 2004 Board Approved 2004-2005 <u>Budget</u>	Estimated 2004-2005 <u>Budget</u>	Projected 2005-2006 <u>Budget</u>	Variance from Estimated FY 2005 <u>To FY 2006</u>
Obligations:	253,496	307,715	329,940	329,940	329,940	0
TOTAL	\$9,207,501	\$9,843,158	\$10,430,200	\$11,253,732	\$12,031,190	\$777,458
<u>Plant Operations</u>						
Personal Services:	\$1,686,024	\$1,961,349	\$2,137,032	\$2,419,935	\$2,765,761	\$345,826
Contractual Services:	2,323,264	2,640,469	2,496,355	2,596,355	3,291,355	695,000
Supplies and Materials:	1,103,401	1,252,710	1,191,424	1,191,424	1,241,424	50,000
Transfer Payments:	664	1,000	0	0	0	0
Continuous Charges:	1,966,055	2,012,604	2,151,126	2,151,126	2,151,126	0
Property & Improvements:	28,260	3,779	110,000	110,000	110,000	0
Equipment:	80,662	76,999	66,053	66,053	126,053	60,000
TOTAL	\$7,188,330	\$7,948,910	\$8,151,990	\$8,534,893	\$9,685,719	\$1,150,826
E&G PROGRAM TOTAL	\$95,940,719	\$100,515,666	\$103,369,147	\$105,734,669	\$111,928,712	\$6,194,043